



2013 Community Health Needs Assessment

Catholic Health Partners' (CHP) long-standing commitment to the community covers more than 150 years. This commitment has expanded and evolved through considerable thought and care in considering our communities' most pressing health needs. One avenue for examining these needs is through a periodic, comprehensive Community Health Needs Assessment (CHNA) for each CHP hospital. The most recent assessments were completed by teams comprised of CHP and community leaders. They include quantitative and qualitative data that guide both our community benefit and strategic planning.

Through our CHNA, CHP has identified the greatest needs among each of our hospital's communities. This enables CHP to ensure our resources are directed appropriately toward outreach, prevention, education and wellness opportunities where the greatest impact can be realized.

The following document is a detailed CHNA for Mercy Tiffin Hospital (MTH). Mercy Tiffin Hospital is a community hospital committed to providing excellent health care services to its patients and families. Area residents benefit from excellence in personalized inpatient, outpatient, and emergency care. As a member of Mercy Health Partners, Mercy Tiffin is linked to a comprehensive range of primary and critical care health services including Life Flight. Mercy Health Partners is a not-for-profit health system in Northwest Ohio dedicated to improving the health of people in its communities with emphasis on its 150-year mission of caring for all in need. Mercy is composed of Mercy St. Vincent Medical Center, Mercy St. Charles Hospital, Mercy St. Anne Hospital, Mercy Children's Hospital, Mercy Tiffin Hospital, Mercy Willard Hospital, Mercy Hospital of Defiance, St. Vincent & University of Toledo Life Flight and Mercy College of Northwest Ohio. Please visit mercyweb.org for additional information regarding Mercy Health Partners.

CHP has responded to community health needs as part of a five-year strategic plan that concludes in 2013. Planning also has begun on a five-year plan that will guide CHP through 2018. Recently, CHP has built new hospitals in Cincinnati, Springfield and Willard, all in Ohio, and renovated and expanded facilities in Toledo, Youngstown, Lima and other communities served by CHP. CHP is investing more than \$300 million in an electronic health system as we build integrated networks of care designed to improve the health of communities. We operate health and fitness centers, hospice facilities, outpatient clinics and senior living facilities.

CHP contributes more than \$1 million per day in community benefit services as we carry out our long-standing mission of extending care to the poor and under-served. Mercy Tiffin Hospital strives to meet the health needs of its community. Please read the document's introduction below to better understand the health needs that have been identified.

Table of Contents

<i>Introduction</i>	1
Community Served by Hospital	1
Information and Data Considered in Identifying Potential Need	1
<i>Executive Summary</i>	2
Decrease Adult and Youth Obesity	2
Increase Preventive Health	2
Decrease Adult and Youth Mental Health Issues	3
Decrease Adult and Youth Substance Abuse Issues	4
<i>Process and Methods</i>	5
Process for Gathering and Analyzing Data/Information	5
Community Input	6
1. Organizations Contacted	6
2. Community Input Process	7
Prioritization of Health Needs	7
1. Decrease Adult and Youth Obesity	8
2. Increase Preventive Health	8
3. Decrease Adult and Youth Mental Health Issues	8
4. Decrease Adult and Youth Substance Abuse Issues	8
Facilities and Resources Available To Meet Identified Needs	9
1. Decrease Adult and Youth Obesity	9
2. Increase Preventive Health	9
3. Decrease Adult and Youth Mental Health Issues	9
4. Decrease Adult and Youth Substance Abuse Issues	9
<i>Collaborating Partners</i>	10

Introduction

Community Served by Hospital

Mercy Tiffin Hospital serves a broad geographic area encompassing Seneca County and surrounding counties in northwest Ohio. Patient data indicates that the primary service area of persons served at MTH reside in Seneca County, based upon the county of residence of discharged inpatients. The population of the primary service area is approximately 56,000 and is older, poorer and the health

statistics are below the average of the state and nation. MTH is the only hospital in the community. The demographic area served by the primary service area includes the following ethnic and cultural groups: Caucasian (91.6%), Hispanic (4.3%), Black (2.1%), Asian (.5%), American Indian/Alaska Native (.3%), and two or more races (1.2%). 11.1% of Seneca County residents are in households below the federal poverty guidelines. 18.4% of families are on Medicaid or other assistance.

Information and Data Considered in Identifying Potential Need

Information and Data Sources: Federal, State or Local Health or Other Departments or Agencies; Community Input

Source #1: 2013 Seneca County Health Needs Assessment

Source #2: Seneca County Implementation Plan

Source #3: IRS Form 990, Schedule H

Date of Data/Information: 2013

Date of Data/Information: 2013

Date of Data/Information: 2011

Executive Summary

Decrease Adult and Youth Obesity

Support the Smart Snacks in School standards policy; increase opportunities for students to engage in physical activity and decrease sedentary behavior; create a wellness community guide and calendar; and increase fruit and vegetable availability for emergency food programs and clients.

- 35% of Seneca County adults were overweight and 36% were obese. Both of these figures are considerably higher than the state and national averages. 31% of Seneca County youth in grades 6-12 are classified as overweight or obese. (Source 1 and 2)
- Only 6% of adults ate 5 or more servings of fruits and vegetables per day while 10% of youth ate 5 or more servings of fruits and vegetables per day. (Source 1 and 2)
- 50% of adults were engaging in physical activity for at least 30 minutes on 3 or more days per week. 28% of adults reported they did not participate in any physical activity in the past week. (Source 1 and 2)
- 65% of youth in grades 6-12 participated in at least 60 minutes of physical activity on 3 or more days in the past week. 16% of youth reported that they did not participate in at least 60 minutes of physical activity on any day in the past week. (Source 1 and 2)

Capacity and Adequacy of Service Levels

- MTH offers dietician services with a physician referral.
- MTH offers free health screenings to employees.
- MTH partners with Weight Watchers to make this program available to hospital employees.
- Ohio Cooperative Extension Services provides nutrition program for all ages.
- Community gardens are provided by St. Francis, and Tiffin University, along with the city of Republic.
- Many agencies, schools and businesses offer classes or exercise programs along with locations for exercise are available throughout the county.
- The Seneca County Health Department supports information regarding nutrition and exercise through various schools within the county.
- Numerous food pantries are available throughout the county through various agencies.
- Fostoria Presbyterian Church offers a summer “Feed Our Kids” lunch program.

Current Service Providers

- MTH conducts community health education and support groups, health fairs, and screenings for the community.
- MTH hosted an educational program by Mercy Weight Loss Center physician, Dr. Matthew Fourman.
- Mercy promotes healthy living across Seneca County via various media avenues including billboards, print, and airtime.
- Mohawk Schools participates in the “FUEL UP TO PLAY 60” (National Dairy Council & National Football League) which encourages youth to eat healthy and move more. Better nutrition, including eating a healthy breakfast each day, helps students get the nutrients they need and may help improve their academic performance. What’s more, being physically active may help students improve self-esteem, cognitive function and test scores.
- Many walking trails are available throughout the county in the Seneca County Park District.
- The Tiffin YMCA offers many classes and programs with reduced cost scholarships being made available.
- ProMedica Fostoria Community Hospital offers weight loss programs, an after-school healthy snacks program and healthy cooking demonstrations.
- WSOS offers BMI testing and an “I Am Moving I Am Learning” program for 6 week old infants to 5 year olds.

Increase Preventive Health

Support a county-wide vaccination campaign; create consistent men’s and women’s health screening recommendations; and increase access to dental care.

- More than two-fifths (44%) of Seneca County adults had a flu vaccine during the past 12 months. (Source 1 and 2)
- About one in seven (15%) of Seneca County adults had a colorectal cancer screening in the past 24 months, increasing to 29% of those ages 50 and over. (Source 1 and 2)
- More than half (51%) of women ages 40 and over had a mammogram in the past year and 68% had one in the past two years. The 2010 BRFSS reported that 75% of women 40 and over in the U.S. and 74% in Ohio, had a mammogram in the past two years. (Source 1 and 2)
- More than half (52%) of men ages 40 and over had a Prostate-Specific Antigen (PSA) in the past two years. The 2010 BRFSS reported that 53% of men 40 and over

in the U.S. and 54% in Ohio, had a PSA test in the past two years. (Source 1 and 2)

- 59% of Seneca County adults had visited a dentist or dental clinic, decreasing to 42% of adults with annual household incomes less than \$25,000. (Source 1 and 2)

Capacity and Adequacy of Service Levels

- MTH offers flu shots to all employees and encourages their participation in this program.
- MTH offers other vaccinations free of charge to employees.
- MTH offers a community screening event 5 times/year at minimal cost. The event includes lab testing to include PSA, dexta screening, BP screening and other health related information.
- MTH offers a mammogram screening program at reduced cost or free of charge for those eligible.
- A mobile mammogram program is offered twice a year through the Komen Foundation and the Seneca County Health Department for women who are uninsured/underinsured or have not had a mammogram in past 2 years.
- Blood pressure checks are available at various locations throughout the community by a variety of community agencies.
- A mobile dentistry program is offered through Tiffin City Schools for youth in grades K – 5 who are Medicaid eligible.

Current Service Providers

- MTH provides flu shots and other vaccinations to its employees free of charge.
- MTH provides lab testing for the community at a minimal cost. The testing includes include PSA, dexta screening, BP screening and other health related information.
- MTH provides mammograms at reduced cost or free of charge for those eligible.
- Seneca County Jobs and Family Services provides health-care screenings to migrant workers and their families.
- Community Hospice Care provides BP screenings to seniors at Senior Centers
- Immunizations are available at the Seneca County Health Department.
- Several local dentists will accept Medicaid patients.
- ProMedica-Fostoria Community Hospital offers Mammograms, Cholesterol and Blood sugar screenings, oral cancer screenings, Derma-scan and skin cancer screening at various times throughout the year.
- Local churches sponsor the “Life Screening Group” at various times throughout the year.

Decrease Adult and Youth Mental Health Issues

Increase awareness of available mental health services; increase early identification of mental health needs among youth; increase the number of primary care providers screening for depression during office visits; and increase education of primary care providers and mental health professionals.

- 4% of Seneca County youth had attempted suicide and 3% had made more than one attempt. The 2011 YRBS reported a suicide attempt prevalence rate of 8% for U.S. youth and a 9% rate for Ohio youth. (Source 1 and 2)
- About one-quarter (23%) of youth reported they felt so sad or hopeless almost every day for two weeks or more in a row that they stopped doing some usual activities (2011 YRBS reported 27% for Ohio and 29% for the U.S.). (Source 1 and 2)
- 13% of Seneca County adults had a period of two or more weeks when they felt so sad or hopeless nearly every day that they stopped doing usual activities, increasing to 25% of those under the age of 30. (Source 1 and 2)

Capacity and Adequacy of Service Levels

- Counseling services are available through Firelands Counseling and Recovery Services along with various private practices.
- First Call for Help, Inc. offers a suicide prevention hotline for teens and a crisis stabilization unit.
- SADD (Students Against Destructive Decisions) is available to Middle and High School students within several school districts.
- Family Intervention Court available to court ordered families through the Seneca County Juvenile Court.
- Support groups are available through NAMI and other agencies.
- Firelands Counseling and Recovery Services offer a LifeSkills program to various classes throughout the Seneca county schools.

Current Service Providers

- Providers at MTH are alert to problems and provide referrals when appropriate.
- NAMI provides support groups.
- Patchwork House provides a supervised visiting program.
- Community Hospice Care provides bereavement counseling for ages 5 and up.
- Family Counseling is offered through the Family Counseling Service.

Decrease Adult and Youth Substance Abuse Issues

Increase the LifeSkills Training Curriculum in Seneca County; implement an Evidence-Based Parenting Program; increase the number of ER and Primary Care physicians screenings for alcohol and drug abuse; and implement responsible beverage service trainings.

- One-half (50%) of all Seneca County youth (ages 12 to 18) have had at least one drink of alcohol in their life, increasing to 75% of those ages 17 and older (2011 YRBS reports 71% for Ohio and 71% for the U.S.). (Source 1 and 2)
- One in fourteen (7%) Seneca County youth used medications that were not prescribed for them or took more than prescribed to feel good or get high at some time in their lives, increasing to 19% of those over the age of 17. (Source 1 and 2)
- Nearly one in five (19%) of all Seneca County adults were considered binge drinkers. The 2011 BRFSS reported binge drinking rates of 20% for Ohio and 18% for the U.S. (Source 1 and 2)
- 4% of adults used medication not prescribed for them or they took more than prescribed to feel good or high and/or more active or alert during the past 6 months, increasing to 7% of those over the age of 65. (Source 1 and 2)

Capacity and Adequacy of Service Levels

- MTH offers a pain management program for adults with chronic pain.
- Counseling services are available through Firelands Counseling and Recovery Services and various private practices.
- SADD (Students Against Destructive Decisions) is supported by Firelands Counseling and Recovery Services and serves middle and high school students.
- LifeSkills programming is supported by Firelands Counseling and Recovery Services and local school districts.
- Educational programs supported by Beerco/Handon's Distributing Company on underage drinking.
- Advocacy, education and parenting services are provided by CASA (Court appointed special advocate).

Current Service Providers

- MTH nurses and providers are alert to problems, e.g., the Emergency Room staff asks about alcohol use and makes referrals when appropriate.
- MTH provides a pain management program for adults with chronic pain.
- Firelands Counseling and Recovery Services provides many programs for the treatment and prevention of substance abuse.
- CASES provides advocacy, education and parenting services.
- Alcoholics Anonymous is offered within the Tiffin and Fostoria Communities.
- Oriana House, Inc. CROSSWAEH provides diversion programs and intensive outpatient programs and drug testing.

Process and Methods

Process for Gathering and Analyzing Data/Information

(IRS Notice 2011-52 Section 3.03 (2))

Data Gathering Process

Adult Survey:

Adults ages 19 and over living in Seneca County were used as the sampling frame for the adult survey. Since U.S. Census Bureau age categories do not correspond exactly to this age parameter, the investigators calculated the population of those 18 years and over living in Seneca County. There were 43,377 persons ages 18 and over living in Seneca County. The investigators conducted a power analysis to determine what sample size was needed to ensure a 95% confidence level with a corresponding confidence interval of 5% (i.e., we can be 95% sure that the “true” population responses are within a 5% margin of error of the survey findings.) A sample size of at least 381 adults was needed to ensure this level of confidence. The response rate for the mailing was 49% (n=467). This return rate and sample size means that the responses in the health assessment should be representative of the entire county. The random sample of mailing addresses of adults from Seneca County was obtained from American Clearinghouse in Louisville, KY. Prior to mailing the survey to adults, an advance letter was mailed to 1,000 adults in Seneca County. This advance letter was personalized, printed on Seneca County Health Alliance stationery and was signed by Jenifer Bayer and Laura Bogard, Seneca County General Health District. The letter introduced the county health assessment project and informed the readers that they may be randomly selected to receive the survey. The letter also explained that the respondents’ confidentiality would be protected and encouraged the readers to complete and return the survey promptly if they were selected. Two weeks following the advance letter, a three-wave mailing procedure was implemented to maximize the survey return rate. The initial mailing included a personalized hand signed cover letter (on Seneca County Health Alliance stationery) describing the purpose of the study; a questionnaire printed on colored paper; a self-addressed stamped return envelope; and a \$2 incentive. Approximately two weeks after the first mailing, a second wave mailing included another

personalized cover letter encouraging them to reply, another copy of the questionnaire on colored paper, and another reply envelope. A third wave postcard was sent two weeks after the second wave mailing. Surveys returned as undeliverable were not replaced with another potential respondent. The entire mailing procedure for adults took place from January through April 2013.

Data Gathering Process

Adolescent Survey:

Youth in grades 6-12 were used as the sampling frame for the youth survey. The investigators conducted a power analysis to determine what sample size was needed to ensure a 95% confidence level with a corresponding confidence interval of 5% (i.e., we can be 95% sure that the “true” population responses are within a 5% margin of error of the survey findings.) A sample size of at least 353 adolescents was needed to ensure this level of confidence. The response rate was 90% (n=436). Superintendents reviewed and approved the survey. Schools and grades were randomly selected. Each student in that grade had to have an equal chance of being in the class that was selected, such as a general English or health class. Classrooms were chosen by the school principal. Passive permission slips were mailed home to parents of any student whose class was selected to participate. The survey contained 76 questions and had a multiple choice response format. The students were surveyed in February 2013.

Data Analysis Process

The health needs of Seneca County that were examined by the needs assessment include but are not limited to: health status, health care coverage, health care access, cardiovascular health, cancer, diabetes, arthritis, asthma, adult and youth weight control, adult and youth tobacco use, adult and youth alcohol use, substance abuse, women’s health, men’s health, adult preventive and environmental health, adult and youth sexual behavior and pregnancy outcomes, quality of life, mental health, youth safety, youth violence, oral health and parenting. There were over 50 key leaders from the community that represented public health, law enforcement, schools, churches, local officials, social service agencies and other various community members in attendance at the public release of the community health needs assessment. At the event, participants participated in focus groups

and priorities were chosen for Seneca County to focus on. Individual responses were anonymous and confidential. Only group data are available. All data were analyzed by health education researchers at the University of Toledo using SPSS 17.0. Crosstabs were used to calculate descriptive statistics for the data presented in this report. To be representative of Seneca County, the data collected was weighted by age, gender, race, and income using 2007 census estimates.

Information Gaps

As with all county assessments, it is important to consider the findings in light of all possible limitations. First, the Seneca County adult assessment had a good response rate. However, if any important differences existed between the respondents and the non-respondents regarding the questions asked, this would represent a threat to the external validity of the results (the generalizability of the results to the population of Seneca County). In other words, if those who were sent the survey would have answered the questions significantly differently than those who did respond, the results of this assessment would under-represent or over-represent their perceptions and behaviors. If there were little to no differences between respondents and non-respondents, then this would not be a limitation. Also, it is important to note that, although several questions were asked using the same wording as the CDC questionnaires, the adult data collection method differed. CDC adult data were collected using a set of questions from the total question bank and adults were asked the questions over the telephone rather than as a mail survey. The youth CDC survey was administered in schools in a similar fashion as this county health assessment.

Community Input

(IRS Notice 2011-52 Section 3.06)

Resources used to gather community input *must* include 1) federal, regional, state or local health officials, departments or agencies including individuals with current data or information relevant to the health needs of the community served by the Hospital and 2) individuals with “special knowledge of or expertise in public health including the individuals’ affiliation and description of their expertise):

Organizations contacted:

Advertiser-Tribune, 2013

Mary Ann Kromer, Reporter

Allen Eiry Center, 2013

Diane Culver, Executive Director

Community Hospice Care, 2013

Rebecca Shank, Executive Director

Firelands Counseling and Recovery Services, 2013

Robin Reaves, Site Director

Charla VanOsdol, Coordinator

First Call for Help, 2013

Christine Courtney, Program Coordinator

Mental Health and Recovery Services Board of Seneca, Sandusky and Wyandot Counties, 2013

Nancy Cochran, Executive Director

Mircea Handru, Deputy Director

Mercy Tiffin Hospital, 2013

Lori Myers, Manager of Outpatient Services and Specialty Clinics

Anne Zimmerman, Chief Nursing Officer

OSU Extension, 2013

Ann Golden, Educator for Youth Development

PK Management, 2013

Angel Torrez, Social Services Coordinator

ProMedica-Fostoria Community Hospital, 2013

Bev Funkhouser, Wellness Specialist

Seneca County Family & Children First Council, 2013

Sharon George, Executive Director

Seneca County General Health District, 2013

Jenifer Bayer, RN (PH), Director of Nursing

Laura Bogard, RN (PH), Community Health Nurse

Seneca County Department of Job and Family Services, 2013

Kathy Oliver, Director

Seneca County Juvenile and Probate Court, 2013

Rachael Conner, Program Administrator

Teresa Copp, Court Administrator

Tiffin City Schools, 2013
Scott Daniel, Director of Operations

WSOS, 2013
Angi Todd, Health Advocate

YMCA Tiffin Community, 2013
Steve Crone, President/CEO

Leaders, representatives, or members of medically underserved, low-income and minority populations, and populations with chronic disease needs contacted:

(Refer to list above)

Community Input Process:

There were over 50 key leaders from the community that represented public health, law enforcement, schools, churches, local officials, social service agencies and other various community members in attendance at the public release of the community health needs assessment. At the event, participants participated in focus groups and priorities were chosen for Seneca County to focus on. Local community agencies were invited to participate in the health assessment process, including choosing questions for the surveys, providing local data, reviewing draft reports and planning the community event, release of the data and setting priorities. The needs of the population, especially those who are medically underserved, low-income, minority populations and populations with chronic disease needs were taken into account through the sample methodology that surveyed these populations. In addition, the organizations that serve these populations participated in the health assessment process, such as the Seneca County General Health District, ProMedica Fostoria Community Hospital, Mental Health and Recovery Services Board of Seneca, Sandusky, and Wyandot Counties, and Firelands Counseling & Recovery Services, etc.

Prioritization of Health Needs

Beginning in June 2013, the Seneca County Strategic Planning Committee met six (6) times and completed the following planning steps:

1. Choosing Priorities – Use of quantitative and qualitative data to prioritize target impact areas
2. Ranking Priorities – Ranking the health problems based on magnitude, seriousness of consequences, and feasibility of correcting
3. Resource Assessment – Determine existing programs, services, and activities in the community that address the priority target impact areas and look at the number of programs that address each outcome, geographic area served, prevention programs, and interventions
4. Gap Analysis – Determine existing discrepancies between community needs and viable community resources to address local priorities; Identify strengths, weaknesses, and evaluation strategies; and Strategic Action Identification
5. Best Practices – Review of best practices and proven strategies, Evidence Continuum, and Feasibility Continuum
6. Draft Plan – Review of all steps taken; Action step recommendations based on one or more the following: Enhancing existing efforts, Implementing new programs or services, Building infrastructure, Implementing evidence based practices, and Feasibility of implementation

The plan was approved by the Strategic Planning Committee in August 2013. The hospital actively participated in the development of the Community Strategic Plan and formed a hospital-based Health Improvement Implementation Team to oversee the hospital's role in implementing plan. This team developed the hospital-based implementation plan, including goals and a budget.

Decrease Adult and Youth Obesity

- Increase consumption of fruits and vegetables
- Increase exercise
- Increase awareness of available programs
- Decrease sedentary behavior

To work toward decreasing youth obesity, the following action steps are recommended:

1. Support schools in implementing the smart snacks in school standards, which will lead to increased fruit and vegetable consumption, as well as other healthy foods.
2. Increase opportunities for students to engage in physical activity and decrease sedentary behavior.

To work toward decreasing adult obesity, the following action steps are recommended:

1. Implement the Ohio Hospital Association (OHA) Healthy Hospitals Initiative.
2. Increase nutrition/physical education materials being offered to patients by primary care providers
3. Update and disseminate community wellness guides and calendars that contain information about exercise, nutrition programs and community gardens in Seneca County.
4. Increase fruit and vegetable availability for emergency food programs

Increase Preventive Health

- Increase vaccinations
- Increase women's and men's health screenings
- Increase dental access

To work toward increasing preventive health, the following actions steps are recommended:

1. Create a county-wide vaccination awareness campaign
2. Create consistent men's and women's health screening recommendations
3. Increase access to dental care

Decrease Adult and Youth Mental Health Issues

- Increase awareness of resources
- Increase screening and early identification of mental health issues
- Increase education

To work toward decreasing adult and youth mental health issues, the following actions steps are recommended:

1. Increase awareness of available mental health services
2. Increase early identification of mental health needs among youth
3. Increase the number of primary care physicians who screen for depression during office visits
4. Increase education for primary care providers and mental health professionals

Decrease Adult and Youth Substance Abuse Issues

- Increase screening efforts
- Increase evidence based prevention programs
- Increase awareness

To work toward decreasing adult and youth substance abuse, the following actions steps are recommended:

1. Expand the LifeSkills training curriculum in Seneca County.
2. Implement an evidence-based parenting program.
3. Increase the number of ER and primary care providers screenings for alcohol and drug abuse
4. Implement responsible beverage service trainings

Existing Health Care Facilities and Resources Available to Meet Identified Needs

Decrease Adult and Youth Obesity

- Prevention and early intervention
- Education
- Local support
- Weight management
- Physical activity
- Nutrition/dietician

Existing facilities and resources available

OSU Extension
Tiffin Parks and Recreation
Seneca County Park District
Mercy Tiffin Hospital
Food Pantries
Community Gardens
Seneca County Health Department
Fostoria Community Hospital
YMCA
WSOS
Local gyms
Area churches, schools and universities

Increase Preventive Health

- Prevention and early intervention
- Education
- Local support
- Screenings and exams

Existing facilities and resources available

Mercy Tiffin Hospital
Seneca County Health Department
ProMedica Fostoria Community Hospital
Community Hospice Care
Seneca County Jobs and Family Services
Area churches, schools, and universities
Local dentists

Decrease Adult and Youth Mental Health Issues

- Prevention and early intervention
- Education
- Local support
- Screening tools

Existing facilities and resources available

Firelands Counseling and Recovery Services
Mental Health & Recovery Services Board of Seneca, Sandusky, and Wyandot Counties
Seneca County Juvenile Court
First Step
Patchwork House
First Call For Help
Fishes and Loaves
New Transitions
Seneca Counseling and Psychological Services
Area churches, schools, and universities

Decrease Adult and Youth Substance Abuse Issues

- Prevention and early intervention
- Education
- Local support

Existing facilities and resources available

Mental Health & Recovery Services Board of Seneca, Sandusky, and Wyandot Counties
CASA
Drug-Alcohol Center of Fostoria
Family and Children First Council of Seneca County
Seneca County Juvenile Court
St. Francis Rehabilitation Center
Mercy Tiffin Hospital
Firelands Counseling and Recovery Services
Tiffin Municipal Court
Area churches, schools, and universities

Collaborating Partners

(IRS Notice 2011-52 Section 3.03 (2))

Advertiser-Tribune
320 Nelson Street, Tiffin, OH 44883

Allen Eiry Center
28 Hopewell Avenue, Tiffin, OH 44883

Community Hospice Care
181 E Perry Street, Tiffin, OH 44883

Firelands Counseling and Recovery Services
76 Ashwood Drive, Tiffin, OH 44883

First Call for Help
174 Jefferson Street, Tiffin, OH 44883

Mental Health and Recovery Services Board of Seneca,
Sandusky and Wyandot Counties
428 Croghan Street, Fremont, OH 43420

Mercy Tiffin Hospital
45 St Lawrence Drive, Tiffin, OH 44883

OSU Extension
3180 S State Route 100, Tiffin, OH 44883

PK Management
26301 Curtiss Wright Pkwy, Ste., 110 Cleveland, OH 44143

ProMedica-Fostoria Community Hospital
501 Van Buren Street, Fostoria, OH 44830

Seneca County Family & Children First Council
201 S. Washington Street, Tiffin, OH 44883

Seneca County General Health District
801 Kirk Street, Fostoria, OH 44830

Seneca County Department of Job and Family Services
3362 S Township Road 151, Tiffin, OH 44883

Seneca County Juvenile and Probate Court
3484 S Township Road 151, Tiffin, OH 44883

Tiffin City Schools
244 S Monroe Street, Tiffin, OH 44883

WSOS
455 E Market Street, Ste. A, Tiffin, OH 44883

YMCA Tiffin Community
180 Summit Street, Tiffin, OH 44883

Contracted Vendors

The Hospital Council of Northwest Ohio
3231 Central Park West Drive, Ste. 200, Toledo, OH 43617

Qualifications:

The Hospital Council of Northwest Ohio has been in existence since 1972. HCNO has 22 full members and 11 Affiliate/Associate members. The Hospital Council of Northwest Ohio is a member driven organization that represents and advocates, through a politically neutral forum, on behalf of its member hospitals and health systems and provides collaborative opportunities to enhance the health status of the citizens of northwest Ohio.

Surveys of various sorts, such as semi-annual wage and benefits compensation studies, monthly hospital utilization reviews and other studies are conducted, with the results distributed to the survey participants. Committee meetings are held in the Hospital Council conference room for hospital administrative staff to enable them to stay abreast of current topics of concern, including legislation, The Joint Commission requirements and other matters. These committees provide members with professional networking opportunities, as well. The Hospital Council arranges for speakers, and notifies committee members of meetings. C.E.U.s may be awarded for some topics. The Hospital Council publishes a Media Manual that includes public relations contacts and disaster information for its members. This manual is then sent to media outlets in the Northwest Ohio area. The Hospital Council provides its members the opportunity to positively impact their communities through collaborative efforts.

Bricker & Eckler LLP /

Quality Management Consulting Group

100 South Third St., Columbus, OH 43215

Qualifications:

Jim Flynn is a partner in the Bricker & Eckler Health Care group where he has practiced for 23 years. His general health care practice focuses on transactional, reimbursement-related and health planning matters, including experience in Medicare and Medicaid reimbursement, certificate of need, non-profit and tax-exempt health care providers, federal and state administrative appeals, federal and state regulatory issues, fraud and abuse, False Claims Act, physician recruitment, corporate compliance, corporate organization and structure, public hospitals, and long term care issues. Mr. Flynn has provided consultation to health care providers, including non-profit and tax-exempt health care providers and public hospitals, on community health needs assessment.

Chris Kenney is the Director of Regulatory Services with the Quality Management Consulting Group of Bricker & Eckler LLP. Ms. Kenney has over 30 years' experience in health care planning and policy development, federal and state regulations, certificate of need regulations, state licensure, and Medicare and Medicaid certification. Since 2010, Ms. Kenney has been actively involved in conducting, reviewing, and consulting on Community Health Needs Assessments. She provides expert testimony on community need and offers presentations and educational sessions regarding Community Health Needs Assessments. As Director of Ohio's Certificate of Need Program from 1997- 2009, she prepared legislation and developed policy directives to address community needs including the development and introduction of the long-term care bed need methodology currently in use in Ohio. Ms. Kenney works with provider associations, industry groups, state agencies and providers on various health care delivery related issues. She has provided consultation to various state agencies on health care matters, health care providers on planning and regulatory matters, and Ohio's Executive Branch on state long-term care policy matters.